MEMORANDUM AND ARTICLES OF ASSOCIATION OF A COMPANY LICENCED UNDER SECTION 42

[A company set up under Section 42 of the Companies Act, 2017]

MEMORANDUM OF ASSOCIATION OF LISTED COMPANIES ASSOCIATION PAKISTAN

I. The name of the company is **"Listed Companies Association Pakistan".**

II. The registered office of the company will be situated in the Province of Punjab.

III. The objects for which the company is established, are as follows:

(1) To promote the advantages of capital market listing and fund-raising for both established entities and emerging SMEs/startups.

(2) To facilitate dialogue, understanding and advocating for policy reforms, providing feedback on emerging standards, and promoting cross-border investment and the visibility of the Pakistani capital market.

(3) To promote excellence in corporate governance, transparency, and ethical conduct in listed companies, focusing on implementing ESG practices and Shariah compliance, and fostering inclusive work environments to ensure gender parity and responsible business practices that support the national economy.

(4) To serve as a hub for research, training, and professional development by providing market analysis, hosting specialized conferences and workshops, and delivering development programs for directors and executives to enhance overall competency and innovation within the listed sector.

(5) To provide a unified platform that facilitates networking, knowledge sharing, and strategic partnerships among member companies; to foster a collaborative ecosystem to drive innovation and establish mechanisms.

IV. In order to achieve its object, the company shall exercise the following powers:

(1) To appeal, solicit or accept contributions, donations, grants and gifts, in cash or in kind, from lawful sources and to apply the same or income thereof for the objects of the company.

(2) To open and operate bank accounts in the name of the company and to draw, make, accept, endorse, execute and issue promissory notes, bills, cheques and other instruments.

(3) To acquire, alter, improve, charge, take on lease, exchange, hire, sell, let or otherwise dispose of any movable or immovable property and any rights and privileges whatsoever for any of the objects or purposes specified herein above. Provided that the company shall not undertake the business of real estate or housing

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schemes.

(4) To borrow or raise money, with or without security, required for the purposes of the company upon such terms and in such manner as may be determined by the company for the promotion of its objects.

(5) To mortgage the assets of the company and / or render guarantee for the performance of any contract made, discharge of any obligation incurred or repayment of any moneys borrowed by the company.

(6) To purchase, sell, exchange, take on lease, hire or otherwise acquire lands, construct, maintain or alter any building and any other moveable or immovable properties or any right or privileges necessary or convenient for the use and purposes of the company.

(7) To nominate delegates and advisors to represent the company at conferences, government bodies and other gatherings.

(8) To co-operate with other charitable trusts, societies, associations, institutions or companies formed for all or any of these objects and statutory authorities operating for similar purposes and to exchange information and advice with them.

(9) To pay out of the funds of the company the costs, charges and expenses of and incidental to the formation and registration of the company.

(10) To invest the surplus moneys of the company not immediately required, in such a manner as may from time to time be determined by the company.

(11) To create, establish, administer and manage funds including endowment fund conducive for the promotion of the objects of the company.

(12) To enter into agreements, contracts and arrangements with organizations, institutions, bodies and individuals for the purpose of carrying out the functions and activities of the company.

(13) To take such actions as are considered necessary to raise the status or to promote the efficiency of the company.

(14) To conduct, hold and arrange symposia, seminars, conferences, lectures, workshops and dialogue and to print, publish and prepare journals, magazines, books, circulars, reports, catalogues and other works relating to any of the objects of or to the work done by the company, subject to the permission, if required of the relevant authorities.

(15) To do all other such lawful acts and things as are incidental or conducive to the attainment of the above objects or any one of them.

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V. The company shall achieve the above said objects subject to the conditions specified in Companies Regulations, 2024 and any additional condition mentioned in the license.

VI. The territories to which the object of the company shall extend are declared to include whole of Pakistan.

VII. The liability of the members is limited.

VIII. Every member of the company undertakes that he shall contribute to the assets of the company in the event of its being wound up while he is a member or within one year afterwards, for payment of the debts or liabilities of the company contracted before he ceases to be a member and the costs, charges and expenses of winding up and for adjustment of the rights of the contributories among themselves an amount of Rs.200,000/- or such other amount as may be notified by the Commission.

In the case of winding up or dissolution of the company, any surplus assets or property, after the satisfaction of all debts and liabilities, shall not be paid or disbursed among the members, but shall be given or transferred to some other company established under section 42 of the Companies Act, 2017, preferably having similar or identical objects to those of the company and with the approval required under the relevant provisions of the Income Tax Ordinance, 2001 and under intimation to the Securities and Exchange Commission of Pakistan.

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We, the several, persons whose names and addresses are subscribed below are desirous of being formed into a company in pursuance of this memorandum of association: -

Name and Surname (present & former) in full (in Block Letters)	NIC No. (in case of foreigner, Passport No)	Father's/ Husband's Name in full	Nationality (ies) with any former Nationality	Occupation	Usual residential address in full or the registered/ principal office address for a subscriber other than natural person	Signatures
Aftab Ahmad	35201-2831813-3	Riaz Ahmad Chaudhry	Pakistani	Professional Executive	Chak Shahzad Farm Houses, House # 16, Street # 12 Islamabad.	
Rana Naveed Ahmad	35202-5349197-9	Rana Bashir Ahmad	Pakistani	Professional Executive	32, Jahangir Town, Kacha Sanda Road, Lahore.	
Muhammad Sajjad Hyder	35202-2677601-5	Muhammad Amin	Pakistani	Professional Executive	592 D, AWT Phase 2, Raiwind Road, Lahore.	

Dated the November day 05 of, 2025.

Witness to above signatures:
(For the documents submitted in physical form)

Signature	
Full Name (in Block Letters)	Gul Muhammad Khan
Father's name	Azad Khalid Lodhi
Nationality	Pakistani
Occupation	Professional Executive
NIC No.:	35404-2759325-1
Usual residential address:	House No. 29/1, Jinnah Park, Sheikhupura

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